DONNA J. BROUSSARD

VICE PRESIDENT, SUPPLY CHAIN & OPERATIONS

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Supply Chain and Operations Executive

Restores broken supply chains to mission-ready, audit-proof performance anywhere, from Fortune 500 plants to combat theaters.

Forged 30+ years leading Fortune 500 manufacturing, defense and aerospace, intelligence community, and federal consulting organizations. Commands 1,500-person military organizations and dissects $500B+ in foreign investment threat vectors with equal authority, a rare pairing of Pentagon-level strategic command and Lean Six Sigma Black Belt commercial rigor from John Deere, Halliburton, and Beaird.

- ✓ Recently pioneered AI-driven decision support systems, orchestrating multi-model LLM workflows (Claude, ChatGPT, Gemini) with strict Human-in-the-Loop governance to convert unstructured risk data into strategic intelligence.
- ✓ Specializes in turning undocumented, high-risk operations into certified, audit-ready supply networks and dissecting foreign investment threat vectors ($500B+).
- ✓ Holds a Ph.D. in Organizational Management and has taught, trained, and developed teams at every level, from the Pentagon to the plant floor.

CAREER HIGHLIGHTS

- **Managed $525M+ in aviation and maritime acquisition programs across 15 regions,** increasing annual acquisition throughput by $80M at 100% FAR, DFARS, and DHS compliance by compressing contract cycle times 30% through risk-based procurement strategies and critical-path milestone tracking with a 25-person cross-functional team.
- **Built an enterprise-wide Quality Management System from the ground up** at a manufacturing firm with no standardized processes, driving welder certification pass rates from 60% to 95% against government standardization requirements and cutting defect rates 35%, while leading a 20+ member quality team to full ISO 9000 alignment and 100% audit readiness.
- **Directed global logistics operations supporting $50M in forensic infrastructure across Iraq and Afghanistan**, lifting on-time delivery from 80% to 95% and cutting equipment downtime 40% in environments where each day offline represented ~$2M in lost mission throughput, while managing a $15M P&L and a 30-person team spanning deployed theater and CONUS.
- **Managed $525M+ in aviation and maritime acquisition programs across 15 regions**. Compressed contract cycle times by 30% and expanded annual throughput by $80M while maintaining 100% compliance with FAR, DFARS, and DHS standards.
- **Engineered multi-model LLM workflows** leveraging Claude for long-context threat extraction and ChatGPT for data analytics, uncovering foreign ownership and money laundering risks that supported a presidential block of a foreign-controlled entity.

CORE COMPETENCIES

Supply Chain Strategy • Global Logistics & Distribution • P&L Ownership • Acquisition & Program Management • Lean Six Sigma / Operational Excellence • Supply Chain Risk & Intelligence • Process Reengineering • S&OP / Demand Planning • ISO 9000 / Quality Management Systems • FAR / DFARS / ITAR Compliance • Cross-Functional Leadership • AI & Workflow Optimization

PROFESSIONAL EXPERIENCE

Independent Supply Chain Risk & Intelligence Contractor | Section 2, Inc. / Section 2 Academy
Dec 2025 - Present

Collaborated with a cross-functional intelligence team to deploy LLM-driven trade data analytics that supported a presidential block of a foreign-controlled entity's U.S. operations; authored and launched corresponding executive training curricula for Section 2 Academy.

- Deployed supply chain intelligence methods and integrated Large Language Models to structure and analyze unstructured trade data, uncovering foreign ownership and Trade-Based Money Laundering (TBML) vulnerabilities that led to the presidential block.
  - Help train LLMs to identify supply chain anomalies in illicit finance and money laundering.
- Engineered multi-model LLM workflows leveraging Claude for long-context threat intelligence extraction and ChatGPT for data analytics, identifying high-risk supply chain vulnerabilities across global trade datasets under strict Human-in-the-Loop validation protocols
- Authored and launched executive training curricula on AI-driven risk intelligence for Section 2 Academy, educating teams on prompt engineering, hallucination checking, and leveraging LLMs to detect TBML and foreign ownership risks.

Director of Supply Chain Risk & Intelligence | Leidos | Washington, D.C. Metro **Nov 2018 - Jul 2026**

Hand-selected to serve as supply chain subject matter expert supporting intelligence community initiatives across classified programs. Advised multiple agencies on foreign investment threats to U.S. critical infrastructure.

- Directed 75+ Committee on Foreign Investment in the United States/Foreign Ownership, Control, or Influence (CFIUS/FOCI) risk assessments across $500B+ in foreign investment, achieving 100% regulatory compliance and identifying 150+ foreign threat vectors within critical infrastructure procurement.
- Applied national security-grade risk intelligence to geopolitical threat vectors, FOCI risk, and foreign coercion across $500B+ in investment activity, well beyond standard Tier-1 vendor risk management.
- Safeguarded critical US infrastructure by identifying 150+ high-risk supply chain vulnerabilities across $500B+ in foreign direct investments, mitigating IP theft and geopolitical exposure
- Completed 75+ CFIUS reviews and Foreign Ownership, Control, or Influence (FOCI) assessments with 100% compliance, including analysis contributing to a presidential decision to block a major foreign-owned social media platform's U.S. operation.
- Deployed generative AI workflows (Gemini and Claude) to ingest unstructured compliance and acquisition documentation, compressing policy review cycle times by 35% and accelerating executive reporting.

Process Improvement & Change Management Lead | IBM | Various Locations
Nov 2015 - Nov 2018

Appointed to lead business process reengineering engagements across national security and healthcare clients. Managed a $25M+ program portfolio spanning classified and civilian missions.

- Led business process reengineering across the National Imagery and Mapping Agency / National Geospatial-Intelligence Agency (NGA), restructuring R&D workflows that directly impacted 10,000+ global personnel.
- Directed business process reengineering across the National Geospatial-Intelligence Agency, restructuring R&D workflows that impacted 10,000+ global personnel
- Orchestrated a $25M+ business process reengineering program at NGA, restructuring R&D workflows to accelerate transition from research to programs of record and cutting cycle times 30% across a 10,000-person global agency.
- Optimized human capital across a $25M portfolio, reallocating 20 FTEs to high-priority mission areas while stripping $3.75M in recurring annual operational costs.
- Modernized Medicaid case management systems for 1.2M+ beneficiaries on a $50M contract, deploying Cúram platform rollouts on Agile timelines that cut claims processing time 30%.

Acquisition Program Manager | *Organizational Strategies Inc. | Washington, D.C.* **Jun 2013 - May 2015**

Tapped to lead a 25-person team managing aviation and maritime acquisition programs for CBP and the U.S. Coast Guard. Owned procurement strategy and regulatory compliance across 15 regions.

- Championed a Blackhawk helicopter retrofit strategy over new Bell Textron acquisitions within a $525M+ aviation and maritime procurement program, saving tens of millions in capital and compressing procurement cycles by 30%.

- Oversaw $525M+ in aviation and maritime acquisitions, maintaining 100% compliance with Federal Acquisition Regulation (FAR), Defense Federal Acquisition Regulation (DFARS), and Department of Homeland Security Systems Acquisition Management (DHS Instruction102-01) standards.
- Increased annual acquisition throughput by $80M by championing cost-effective Blackhawk helicopter retrofit pathways over new Bell Textron purchases, compressing procurement cycle times by 30%.

Global Operations / Logistics Manager | BAE Systems | Iraq, Afghanistan, Dahlgren, VA
Dec 2008 - Jul 2013

Engaged to manage a $30M operating budget, run jointly with the U.S. Navy, and a $15M P&L supporting forensic laboratory infrastructure across combat theaters and Outside Continental United States (OCONUS). Led a 30-person team while both deployed in theater and directing operations from the Continental United States (CONUS).

- Sustained 100% mission readiness across $50M in forensic infrastructure in Iraq and Afghanistan, standing up new laboratory facilities under combat conditions.
- Improved on-time delivery rates from 80% to 95% by redesigning deployment coordination and pre-deployment training protocols for 100+ personnel.
- Achieved a 40% reduction in equipment downtime, worth ~$2M per day in recovered mission throughput, by deploying automated inventory systems and reliability-centered maintenance across 3 sites.

Quality Director | Beaird Company Ltd. | Shreveport, LA **Dec 2007 - Dec 2008**

Recruited to build a quality function from the ground up at a manufacturing firm with no standardized processes or critical path. Led a 20+ member quality team to full ISO 9000 alignment.

- Established an enterprise-wide Quality Management System aligned with ISO 9000 and federal compliance standards, improving regulatory adherence and cross-functional efficiency 30%.
- Drove welder certification pass rates from 60% to 95% by creating a certification program built to government standardization requirements, while Lean Six Sigma deployment cut defect rates 35% and production cycle times 25%.

Lean Six Sigma Excellence Lead | Halliburton, Texas **Jun 2006 - Dec 2007**

Enlisted to direct enterprise-wide Lean Six Sigma initiatives targeting supply chain optimization and manufacturing efficiency. Focused on eliminating chronic defects driving customer returns, rework, and scrap.

- Delivered a 30% reduction in cycle times and a 25% improvement in material flow through enterprise-wide Lean Six Sigma deployment across supply chain and manufacturing operations.
- Resolved a chronic low-torque valve defect that was sending returned parts into rework and scrap, using design of experiments to isolate the root-cause machining issue and tighten tolerances to near Six Sigma levels.

Senior Military Leader, Strategic Operations & Logistics | U.S. Army (Reserves) | Pentagon, Multiple Locations **Aug 1990 - Apr 2024**

Advanced to senior strategic logistics and command roles in the U.S. Army Reserve while serving concurrently with a full civilian career. Commanded a 1,500-person Combat Sustainment
Support Battalion across multiple deployment cycles, proven under pressure in active combat-zone logistics where delays carried $2M-per-day mission stakes.

- Shaped DoD policy on contested logistics and cross-service supply chain coordination as G4 Strategist at the Pentagon.
- Adjudicated whistleblower reprisal complaints and led fraud, waste, and abuse investigations across 5 directorates as Inspector General, Military Intelligence Readiness Command.
- During operational command in theater, directly mentored and developed lower enlisted Soldiers, guiding their leadership trajectory and setting them on a direct path for non-commissioned officer promotion and expanded tactical responsibility.
- Mentored junior enlisted personnel toward promotion, guiding leadership development that advanced a specialist into a non-commissioned officer role with expanded tactical responsibility.

EARLIER EXPERIENCE

Manufacturing Process Engineer | Kimberly-Clark, Child Care Division | Paris, TX
Oversaw daily manufacturing operations, driving process improvements and optimization efforts that enhanced efficiency and supported the successful commercialization of new products and processes. Ensured strict compliance with ISO 9000 and OSHA standards, maintaining high-quality material standards and adherence to manufacturing specifications throughout production cycles. Spearheaded quality initiatives for continuous manufacturing, playing a key role in line rebuilds and product change-overstock to maintain production continuity and meet rigorous quality metrics.

Reliability Leader V2/V3 | Owens Corning | Waxahachie, TX
Led daily maintenance operations for a high-volume manufacturing facility, overseeing 12 direct reports and 2 indirect reports, and ensured 100% compliance with ISO 9000 and OSHA standards to strengthen workplace safety. Increased equipment uptime by 20% and improved overall equipment effectiveness (OEE) by 12% by implementing reliability-centered maintenance (RCM), predictive analytics, and partnering with Lean Manufacturing teams. Reduced maintenance costs by 10% and procurement costs by 15% through optimized preventive maintenance schedules, spare parts inventory management, and applying SMED principles to cut changeover times by 35%.

Fulfillment Analyst / Integration, Fabrication, Paint & Maintenance Supervisor | John Deere Dubuque Works | Dubuque, IA
Promoted through three successive roles at John Deere Dubuque Works, advancing from fulfillment analytics to full operational leadership across fabrication, paint, and maintenance, producing 120+ customized heavy equipment builds daily. Supervised 45+ direct labor operators and 12 maintenance technicians while managing a $4.5M-$6M operational and maintenance cost center. Raised on-time order fulfillment from 68% to 93% and cut production downtime 40%, averting an estimated $150K+ in weekly lost throughput. Compressed the production build cycle from an unstandardized 45-50 days to a consistent 30 days, cutting work-in-progress bottlenecks by 20%.

ADVISORY ROLES & THOUGHT LEADERSHIP

- **Executive Course Developer & SME:** Section 2 Academy: Developed *Advanced Supply Chain Intelligence & TBML Defense* professional certification curriculum.

- **Keynote Speaker & Panelist:** Coalition Against Financial Crime (CAFC) Conference & Joint Temenos Webinars on Supply Chain Risk & Illicit Trade Mitigation.
- **Academic Instructor:** Purdue University Global: Course Instructor for *HR410: Talent Development & Learning*.
- **Capital Markets Advisor:** Independent Supply Chain & Defense Subject Matter Expert for GLG, Tegus, and Third Bridge.

EDUCATION

Doctor of Philosophy (Ph.D.), Organizational Management, Leadership Specialization | Capella University
Master of Business Administration (MBA), E-Commerce | University of Dubuque
Bachelor of Business Administration (BBA), Business Management | Cameron University
Bachelor of Business Administration (BBA), Computer Information Systems | University of Dubuque

CERTIFICATIONS

Lean Six Sigma Black Belt, Florida Technical Institute (2002) • Six Sigma Black Belt, U.S. Army (2007) • LOGTECH Advanced, Institute for Defense and Business (May 2021) • ISO 9000 Quality Auditor, Beaird • National Security Management, Syracuse University Maxwell School (2018) • Program Management, Florida Technical Institute • Cyber Security / Network, My Computer Careers • Claude 101 Certificate • Strategic Initiative, Credly (2022)

TECHNICAL SKILLS

SAP • Oracle • ERP Systems • Cúram Platform • Agile Methodology • Lean Six Sigma Toolkit (DMAIC, DOE, SMED, Kaizen) • ISO 9000 • Predictive Analytics • Multi-Model LLM Workflows (Claude, ChatGPT, Gemini) • Human-in-the-Loop (HITL) AI Governance